# Maryland Energy Administration Energy Efficiency and Conservation Block Grants Resource Guide for Maryland Local Governments

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# Maryland Energy Administration Energy Efficiency and Conservation Block Grants Resource Guide for Maryland Local Governments

# INTRODUCTION

This resource guide is designed to provide Maryland's municipalities and counties with an overview of how the federal Energy Efficiency and Conservation Block Grant (EECBG) program will be administered by the Maryland Energy Administration (MEA). The guide will summarize key elements of the funding guidance from the U.S. Department of Energy (DOE), the sponsor of the EECBG program. Most of the guide is devoted to energy efficiency and other clean energy programs and technologies, providing basic information on program design and implementation.

#### **EECBG Grant Overview**

MEA will receive approximately \$9.6 million in EECBG funds for projects to be implemented in the 13 Maryland counties and 147 municipalities not receiving EECBG grants directly from DOE. MEA will be allocating the majority of these funds using a population based formula.

MEA will also be using a portion of the EECBG funds to provide energy engineering services to help the counties and municipalities receiving grants to identify potential energy efficiency and conservation projects and/or to conduct planning sessions for renewable energy projects. Assistance will be provided to help local governments assess their specific energy opportunities, prepare project bid specifications, and estimate project savings.

#### Purpose

The purpose of the EECBG Program is to assist local governments to:

- Reduce fossil fuel emissions in a manner that is environmentally sustainable and maximizes benefits for local and regional communities;
- Reduce the total energy use of the eligible entities; and
- Improve energy efficiency in the building sector, the transportation sector, and other appropriate sectors.

MEA encourages local governments to develop new and innovative approaches to achieve these goals. However, all funds must be used cost-effectively and in a manner that yields longer-term energy and emission reductions benefits. Projects funded through the EECBG program must also comply with all applicable federal regulations, to include:

- The Buy American Act
- The National Environmental Policy Act (NEPA)

• The Davis-Bacon Act

In addition, the EECBG funds cannot be expended on gambling establishments, aquariums, zoos, golf courses or swimming pools.

## Eligible Activities

Under this program, EECBG funding allocations must be applied to cost effective energy efficiency projects and/or renewable energy projects on facilities owned or operated by the local government receiving the EECBG award from MEA.

By focusing on energy efficiency and renewable energy projects, the EECBG program will be supporting the State of Maryland's energy goals. The State of Maryland has codified the following energy-related goals:

- The EmPOWER Maryland Energy Efficiency Act of 2008 requires per capita electricity consumption to be reduced 15% by 2015
- Maryland's *Renewable Portfolio Standard* mandates renewable energy sources to generate 20% of retail electricity sales in 2022
- The Greenhouse Gas Emissions Reduction Act of 2009 requires a 25% reduction in greenhouse gas emissions by 2020

The following types of programs are approved uses of the local government's EECBG award, as long as the programs occur on facilities owned or operated by the local government:

**Public Building Energy Efficiency Retrofits:** Provide grants for the purpose of retrofitting existing local government facilities to improve energy efficiency.

**Development and Implementation of Transportation Programs:** Develop and implement programs to conserve energy used for transportation purposes, including but not limited to promoting the use of satellite work centers; infrastructure such as bike lanes and pathways and pedestrian walkways; synchronization of traffic signals; and installation of solar panels on interstate rights-of-way to conserve energy in highway operations and maintenance activities.

**Distributed Energy Technologies:** Support distributed energy resource technologies in local government buildings that significantly increase energy efficiency, including: district heating and cooling systems; combined heat and power/cogeneration systems; energy storage systems; thermally-activated cooling systems; micro turbines; and ground source heat pumps.

**Reduction and Capture of Methane and Greenhouse Gases:** Purchase and implement technologies to reduce, capture, and use methane and other greenhouse gases generated by landfills or similar waste-related sources, such as wastewater treatment plants, that are owned or operated by local governments.

**Traffic Signals and Street Lighting:** Replace traffic signals and street lighting with energy efficient lighting technologies, including light emitting diodes; and any other technology of equal or greater energy efficiency.

Renewable Energy Technologies on Government Buildings: Develop, implement, and install on or in any eligible government building onsite renewable energy technology that generates electricity from renewable resources, including solar energy; wind energy; fuel cells; and biomass.

MEA will be retaining a technical consultant to assist local governments in their EECBG efforts. The technical consultant will be made available to help local governments develop plans to reduce energy consumption and produce clean energy. The technical consultant can also be leveraged to assist with energy performance contract review, greenhouse gas emissions inventories, and building code implementation assistance.

#### **Grant Administration**

Formal communication on the EECBG grant awards will be sent to each recipient local government by the first week of October. In this communication, each local government will be asked to communicate to MEA the name and contact information for the individual who will serve as the local EECBG point of contact.

Once a point of contact has been established, MEA will begin working with local governments to create grant agreements. The grant agreements will document that the local government wishes to participate in the EECBG program and agrees to use their grant award in a manner consistent with the EECBG program requirements. MEA plans on finalizing grant agreements with each local government by no later than <u>Friday, December 4, 2009</u>.

Once grant agreements have been signed, MEA and the technical assistance contractor will begin working with local governments to develop and approve EECBG projects. Assistance will be provided and projects will be approved on a first come, first serve basis.

All grant funds must be spent by no later than <u>September 1, 2012</u>, as required by the federal U.S. Department of Energy.

MEA will be conducting a series of workshops and conference calls with all interested counties and municipalities starting in November 2009. Details of the EECBG program and related meetings will be posted as they become available on the MEA website: <a href="https://www.energy.maryland.gov">www.energy.maryland.gov</a>.

### Reporting and Invoicing Requirements

As part of the EECBG program, MEA is required to submit regular status reports to DOE. In order to be able to generate the report for DOE, MEA must receive regular updates from each grant recipient outlining project reporting metrics such as funds expended, energy saved or avoided, and jobs created. To help with the reporting process, MEA will develop a standard status report template. Each grant recipient will be required to submit grant status reports on a frequency outlined in the grant agreement.

Grant funds will be distributed through a reimbursement process. To be reimbursed, each local government will need to submit detailed invoices and the associated supporting documentation to MEA. Grant funds cannot be distributed in advance.

## NATIONAL RESOURCES

Federal agencies, nonprofits, and other organizations can offer a wealth of information and resources that Maryland municipalities can leverage for their EECBG initiatives.

## **U.S. Environmental Protection Agency**

The U.S. Environmental Protection Agency (EPA) has developed a set of resources for state and local governments to use in their energy-related Recovery Act efforts. These resources are available at:

http://www.epa.gov/cleanenergy/energy-resources/ee\_toolkit.html.

EPA's website contains the *Rapid Deployment Energy Efficiency Toolkit*. This toolkit consists of a planning guide, a two-part implementation guide, and a helpline for questions.

EPA provides additional resources on the ENERGY STAR® website, which it cosponsors with DOE at www.energystar.gov.

EPA's State and Local branch also provides a substantial set of information and other resources for state and local governments at:

http://www.epa.gov/cleanenergy/energy-programs/state-and-local/index.html

These resources include a searchable database of publications and other information sources.

#### **U.S. Department of Energy**

In addition to cosponsoring the ENERGY STAR® program with EPA and administering the EECBG program, DOE also offers a wealth of technology and other information on energy efficiency and renewable energy at <a href="http://www.eere.energy.gov/">http://www.eere.energy.gov/</a>.

### **Other Sources**

Leading sources of information on energy efficiency and other clean energy topics include:

- The International Council of Local Environmental Initiatives (ICLEI)—ICLEI offers training, events, case studies, and publications among other services, viewable on its website at <a href="https://www.iclei.org">www.iclei.org</a>
- The U.S. Conference of Mayors produced a 2007 Energy and Environment Best Practices report which describes numerous case studies for efficiency and clean energy efforts in municipal facilities, fleets, and other aspects of local government operations. It can be downloaded from <a href="http://usmayors.org/bestpractices/EandEBP07.pdf">http://usmayors.org/bestpractices/EandEBP07.pdf</a>

The National Association of Counties Green Government Initiative offers counties a
range of resources and technical assistance, downloadable at
<a href="http://www.naco.org/Content/NavigationMenu/County\_Resource\_Center/New\_Technical\_Assistance/Green\_Government\_Initiative1/Green\_Government\_Initiative.htm">http://www.naco.org/Content/NavigationMenu/County\_Resource\_Center/New\_Technical\_Assistance/Green\_Government\_Initiative.htm</a>

#### MARYLAND RESOURCES

Maryland's local governments can jump-start and leverage their Recovery Act fund efforts by drawing on a number of existing programs offered by the Maryland electric utilities. Readers should identify their local electric utility and look up utility specific information via the web address listed below. MEA programs are generally available statewide<sup>1</sup>.

Agency/Utility	<u>Website</u>
MEA	http://energy.maryland.gov/incentives/allprograms/
Allegheny Power*	http://www.alleghenypower.com/EngConserv/EngConservHome.asp
BGE*	http://www.bgesmartenergy.com/
Delmarva Power*	http://www.delmarva.com/energy/conservation/emppower/
Pepco*	http://www.pepco.com/energy/conservation/emppower/
Southern Maryland Electrical Cooperativ (SMECO)*	http://www.smeco.com/energy/e

Choptank Electric <a href="http://www.choptankelectric.com/safengwtr/touchstone">http://www.choptankelectric.com/safengwtr/touchstone</a> energy savers.html
Cooperative

\* As of August 17, Allegheny Power, BGE, Delmarva Power, Pepco, and SMECO have all had their EmPOWER Maryland programs approved. Information related to the EmPOWER Maryland programs will be added to the respective utility websites as programs become available.

<sup>&</sup>lt;sup>1</sup> In general, local governments using EECBG funds for renewable energy projects will not be eligible for MEA's renewable energy grant programs.

## **PROGRAM SUMMARIES**

This section provides one-page summaries of the allowable types of EECBG programs that support Maryland's energy goals of achieving a 15% reduction in per capita electricity usage by 2015, generating 20% of retail electricity sales from renewable resources by 2022, and reducing greenhouse gas emissions 25% by 2020. The following energy programs will be reviewed:

- Public Building Energy Efficiency Retrofits
- Development and Implementation of Transportation Programs
- Building Energy Codes and Inspections
- Distributed Energy Technologies
- Reduction and Capture of Methane and Greenhouse Gases
- Traffic Signals and Street Lighting
- Renewable Energy Technologies on Government Buildings

PROGRAM	Public Building Energy Efficiency Retrofits
Overview	EECBG grantees can use their grant funds to make cost effective energy efficiency improvements to existing public buildings.
Target Market	Buildings owned by local government agencies, including public school districts
Typical Technologies and Practices	<ul> <li>Building retrofits may include:</li> <li>Lighting system improvements</li> <li>Building retro-commissioning—tuning up energy systems to run as designed (may be applicable only to larger buildings with complex HVAC and contro systems)</li> <li>Heating/cooling system improvements</li> <li>Building envelope improvements, such as insulation</li> </ul>
Key Program Elements	<ul> <li>Program design: grants</li> <li>Eligible buildings</li> <li>Eligible efficiency measures</li> <li>Role of installation contractors</li> <li>Outreach and marketing</li> <li>Measurement, verification, and reporting</li> </ul>
Typical Program Impacts	Depends on the type, number, and performance of the measures installed, measured against the performance of the equipment that was replaced, or the operating condition of systems. Retro-commissioning can typically realize savin of 10-15% of heating and cooling costs.
Typical Program Costs	Depends on the type, number, and performance of the measures installed. Simple direct installation programs that primarily replace lighting typically spend \$3-\$4,000 per project.
Steps to Get Started	<ol> <li>Define program type—direct grant, direct installation, or other</li> <li>Define eligible buildings</li> <li>Define eligible measures</li> <li>Develop delivery system, via local contractors or other means</li> <li>Develop program management, including marketing, measurement and verification, and reporting systems</li> </ol>
Further Resources and Assistance	<ul> <li>U.S. EPA ENERGY STAR Buildings program for government:         <a href="http://www.energystar.gov/index.cfm?c=government.bus_government">http://www.energystar.gov/index.cfm?c=government.bus_government</a></li> <li>Building Commissioning Association: <a href="http://www.bcxa.org/">http://www.bcxa.org/</a></li> </ul>

PROGRAM	Development and Implementation of Transportation Programs
Overview	Grantees can create programs to save transportation related energy usage for local governments. Potential eligible projects include satellite work centers, bike lanes/pathways, pedestrian walkways, synchronization of traffic signals, idle-reduction technologies and/or facilities to reduce freight truck energy, and solar panels for highway signage and communications.
Target Market	Any land area, facility or right of way owned by grantee local government.
Typical	Traffic signal synchronization hardware and software
Technologies and Practices	Solar photovoltaic systems
<b>Key Program</b>	Land use, transportation or other planning process to guide initiatives
Elements	Clear authority to proceed
	• Detailed program plan showing costs, benefits, timeline, organization, roles
	<ul> <li>Coordination with state transportation and smart growth initiatives</li> </ul>
	Stakeholder involvement to get buy-in and participation
Typical Program Impacts	Varies depending on technology, scale, and usage patterns.
Typical Program Costs	Varies depending on technology, scale, and usage patterns.
Steps to Get	1. Assess grantee jurisdiction for feasible options in the near term
Started	<ol> <li>Develop project specifics: technologies, practices, benefits, costs, management plan, tracking and reporting system</li> </ol>
	3. Initiate procurement activities
	4. Manage, monitor, and report on progress
Further Resources and Assistance	<ul> <li>Maryland Smart, Green, and Growing website at:         <a href="http://www.green.maryland.gov/">http://www.green.maryland.gov/</a></li> <li>MEA transportation incentives at:         <a href="http://energy.maryland.gov/incentives/transportation/index.asp">http://energy.maryland.gov/incentives/transportation/index.asp</a></li> <li>MDOT Recovery Act website at: <a href="http://www.e-mdot.com/Planning/Economic Recovery/Index">http://www.e-mdot.com/Planning/Economic Recovery/Index</a></li> <li>Smart Growth America:</li> </ul>
	http://www.smartgrowthamerica.org/transportation.html

PROGRAM	<b>Building Energy Codes and Inspections</b>
Overview	Grantees can use funds to support implementation, training, technical assistance, and inspection activities related to advanced building codes. Maryland, like other ARRA recipient states, agreed to upgrade its energy codes statewide to the stringency levels of the latest International Energy Conservation Code for residential buildings and the latest ASHRAE 90.1 standard for commercial buildings. The state must also create a plan to achieve 90% compliance within 8 years. Local governments play a lead role in code implementation and compliance which is where EECBG funds can be applied.
Target Market	All new homes or nonresidential buildings constructed in the grantee's jurisdiction
Typical Technologies and Practices	<ul> <li>Training code officials, builders, and contractors</li> <li>Developing compliance materials such as laminated information sheets</li> <li>Providing software tools for quick compliance checks</li> <li>Developing inspection protocols for building officials</li> <li>Engaging third party experts for energy inspection purposes</li> </ul>
Key Program Elements	<ul> <li>Lead roles in appropriate agencies</li> <li>Leveraging federal, state, and nonprofit building code assistance</li> <li>Training program—curriculum, instructors, facilities, schedules</li> <li>Outreach and engagement with key stakeholders</li> <li>Ongoing technical support and resources</li> </ul>
Typical Program Impacts	<ul> <li>The IECC 2009 residential code is estimated to save 12-15% compared to earlier versions</li> <li>Pending Congressional legislation could raise future code savings to 50% beyond current versions</li> </ul>
Typical Program Costs	Varies depending on type and scope of activity. Leveraging publicly-available tools and resources can enable useful efforts at modest cost.
Steps to Get Started	<ol> <li>Assign lead roles to appropriate agencies, such as building departments</li> <li>Define scope of activities, budget, benefits, costs</li> <li>Develop management plan, including tracking and reporting system</li> </ol>
Further Resources and Assistance	<ul> <li>U.S. DOE Building Energy Codes Program at:         <a href="http://www.energycodes.gov/implement/state_codes/state_status.php?state_AB=M_D">http://www.energycodes.gov/implement/state_codes/state_status.php?state_AB=M_D</a> </li> <li>The Building Codes Assistance Project at <a href="http://bcap-energy.org/">http://bcap-energy.org/</a> </li> <li>Maryland Building Codes Administration: <a href="http://mdcodes.umbc.edu/">http://mdcodes.umbc.edu/</a></li> </ul>

PROGRAM	Distributed Energy Technologies
Overview	Grantees can use funds to develop distributed energy technologies on local government facilities that increase energy efficiency, including: district heating and cooling systems; combined heat and power/cogeneration systems; energy storage systems; thermally-activated cooling systems; and ground source heat pumps.
Target Market	Any local government facility found to be feasible and appropriate for such installations.
Typical Technologies and Practices	<ul> <li>Combined heat and power (CHP) systems, which can use natural gas turbines, fuel cells, or other technologies to produce both heat and power</li> <li>Thermally activated cooling, also known as "absorption" cooling, which can use waste heat from turbines or other heat source to provide cooling in a CHP system</li> <li>District heating/cooling systems, which provide steam, hot water, or chilled water to a group or campus of facilities</li> <li>Ground-source heat pumps, which use underground piping to take advantage of the earth's relative constant temperature for cooling in summer and warmth in winter.</li> </ul>
Key Program Elements	<ul> <li>Authority and management—distributed energy may require additional permits, funding authority, or legal authority to provide energy services beyond the scope of traditional building energy systems</li> <li>Technical and economic feasibility—these applications typically require a minimum size, and dense development to make systems practical and economic</li> <li>Expertise—these are complex systems and require careful design, expert development, and continuous operational oversight</li> </ul>
Typical Impacts	Varies depending on the design, size, and operating patterns of each project.
<b>Typical Costs</b>	Varies depending on the design, size, and operating patterns of each project.
Steps to Get Started	Feasibility assessment—determine whether sites exist that would support distributed energy technically and economically
	<ol> <li>Project development—for feasible sites, develop design, costs, operating plan, and procurement specifications</li> </ol>
	<ol> <li>Project construction—actively manage construction for quality and timeliness</li> </ol>
	4. <b>Project commissioning</b> —ensure that the project operates as designed
Further Resources and Assistance	<ul> <li>International District Energy Association: <a href="http://www.districtenergy.org/">http://www.districtenergy.org/</a></li> <li>The Ground Source Heat Pump Consortium: <a href="http://www.geoexchange.org/">http://www.geoexchange.org/</a></li> </ul>

PROGRAM	Reduction and Capture of Methane and Greenhouse Gases
Overview	Grantees can use EECBG funds to purchase and implement technologies to reduce, capture, and use methane and other greenhouse gases generated by local government owned or operated landfills and wastewater treatment plants.
Target Market	Eligible municipal and county entities, including wastewater treatment facilities and landfill sites.
Typical Technologies	<ul> <li>Landfill: bio-gas recovery equipment (including blowers and landfill gas burning boilers), gas to electricity conversion equipment (including internal combustion engines and generators).</li> <li>Anaerobic Digestion: gas to electricity conversion equipment.</li> <li>Wastewater treatment: methane gas recovery equipment, gas to electricity conversion equipment (including internal combustion engines and generators).</li> </ul>
Key Program Elements	<ul> <li>Site assessment: determine which sites are suitable for eligible technologies</li> <li>Project development: develop technical specs, economic analysis, other details</li> <li>Procurement: develop RFPs, review bids, select/negotiate with winning bidders</li> <li>Construction Management: oversight of installation process</li> <li>Commissioning: ensuring systems work as designed</li> <li>Operation and maintenance: keeping up system performance and reliability</li> </ul>
Typical Program Impacts	Substantial reductions in purchased electricity and/or fuel. Varies depending on type of technology and system size and application. Substantial reductions in release of potent greenhouse gas emissions.
Typical Program Costs	Significant capital costs, with low or no fuel costs for some technologies.  Lifecycle cost varies depending on type of technology, size of installation and usage patterns. For more specific information see the EPA's Landfill Methane Outreach Program Funding Guide, available at: <a href="http://www.epa.gov/lmop/res/guide/index.htm">http://www.epa.gov/lmop/res/guide/index.htm</a>
Steps to Get Started	<ol> <li>(1) Evaluate potential sites for appropriate technologies</li> <li>(2) Seek technical experts for project development assistance</li> <li>(3) Determine final number, type and budgets for projects</li> <li>(4) Start procurement and installation process</li> </ol>
Further Resources and Assistance	<ul> <li>EPA's Landfill Methane Outreach Program (LMOP), website available at: <a href="http://www.epa.gov/lmop/">http://www.epa.gov/lmop/</a></li> <li>EPA LMOP's guide Adapting Boilers to Utilize Landfill Gas: Available at: <a href="http://www.epa.gov/lmop/res/pdf/boilers.pdf">http://www.epa.gov/lmop/res/pdf/boilers.pdf</a></li> <li>U.S. Environmental Protection Agency's AgSTAR Program web site. Available at: <a href="http://www.epa.gov/agstar/operational.html">www.epa.gov/agstar/operational.html</a></li> <li>U.S. DOE's Biomass and Alternative Methane Fuels (BAMF) Fact Sheet. Available at: <a href="http://www.epa.gov/femp/pdfs/bamf_wastewater.pdf">http://www.epa.gov/agstar/operational.html</a></li> <li>U.S. DOE's Biomass and Alternative Methane Fuels (BAMF) Fact Sheet. Available at: <a href="http://www.epa.gov/femp/pdfs/bamf_wastewater.pdf">www.epa.gov/agstar/operational.html</a></li> </ul>

PROGRAM	Traffic Signals and Street Lighting
Overview	Grantees can use EECBG funds to retrofit local government owned or operated outdated lighting equipment and/or replace old lighting with new, more energy efficient lighting systems. Traffic signal replacements are required by federal law to use LED technologies but EECBG funds can accelerate the timing of replacements.
Target Market	Eligible municipal traffic lights, pedestrian crossing indicators, public roadway lights, parking lot lighting, and public parking garage lighting.
Typical Technologies	• Traffic Signals: long lasting, energy-efficient light emitting diode (LED). Note that federal standards exist for traffic signals.
and Practices	• Street Lighting: pulse-start metal halide or light emitting diodes (LED).
Key Program Elements	<ul> <li>Site assessment: determine which sites are suitable for upgrades and determine reasons for upgrades (energy efficiency, safety, etc.).</li> <li>Technology assessment: determine the appropriate replacement technology.</li> <li>Project development: develop project technical specs, economic analysis including life cycle costs, and determine appropriate light levels and distribution (street lighting and parking area).</li> <li>Procurement development: develop RFPs, review bids, select and negotiate with winning bidders.</li> <li>Construction management: oversight of installation process.</li> <li>Commissioning: ensuring system works as designed</li> <li>Operation and maintenance: keeping up system performance and reliability.</li> </ul>
Typical Program Impacts	Overall impact depends on age of existing equipment and technology replacements. <b>Traffic Signals:</b> many LED replacement lamps use only one tenth of the energy of their incandescent counterparts.
	<b>Street Lighting:</b> 50% energy savings in certain applications is a realistic goal while still maintaining proper light levels.
Typical Program Costs	Retrofitting existing equipment may have a lower initial cost than all new equipment, especially if existing electricity supply wiring, poles, and other support structures are used. Life cycle cost depends on technology and use.
Steps to Get Started	<ol> <li>Evaluate site for appropriate technologies</li> <li>Seek technical assistance for project development</li> <li>Determine existing codes and standards.</li> <li>Determine final lighting design, type, budget, and savings</li> <li>Start procurement and installation process</li> </ol>
Further Resources and Assistance	<ul> <li>How-to Guide for Effective Energy Efficient Street Lighting:         <a href="http://www.rpi.edu/dept/lrc/nystreet/">http://www.rpi.edu/dept/lrc/nystreet/</a></li> <li>Energy Efficiency Traffic Signal Specifications:</li> <li><a href="http://www.cee1.org/gov/led/led-main.php3">http://www.cee1.org/gov/led/led-main.php3</a></li> <li>DOE Municipal Solid-State Street Lighting Consortium:</li> <li><a href="http://www1.eere.energy.gov/buildings/ssl/gatewaydemos_consortium.html">http://www1.eere.energy.gov/buildings/ssl/gatewaydemos_consortium.html</a></li> </ul>

PROGRAM	Renewable Energy Technologies on Government Buildings
Overview	Grantees can use EECBG funds to install renewable energy and other distributed generation technology on or in any eligible local government building. Eligible energy technologies include solar, wind, biomass or fuel cell systems.
Target Market	Eligible municipal and county government buildings, such as office buildings, schools, public safety facilities, storage facilities, etc.
Typical Technologies	<ul> <li>Solar: photovoltaic cells (PV), battery systems, power conditioning equipment (including inverters), safety equipment (including safety disconnects, grounding equipment, and surge protection), and power meters. Solar thermal systems, typically used for hot water, are also included.</li> <li>Wind: wind turbines of various sizes</li> <li>Biomass: direct-firing boiler and furnace fuel systems, co-firing boiler and furnace fuel systems, biomass gasification systems and anaerobic digestion technologies.</li> <li>Fuel Cells: fuel cell stacks, power conditioners, and heat recovery systems</li> </ul>
Key Program Elements	<ul> <li>Site assessment: determine which sites are suitable for eligible technologies</li> <li>Project development: develop project technical specs, economic analysis, and other details</li> <li>Procurement: develop of RFPs, review of bids, selection and negotiation with winning bidders</li> <li>Construction Management: oversight of installation process</li> <li>Commissioning: ensuring systems work as designed</li> <li>Operation and maintenance: keeping up system performance and reliability</li> </ul>
Typical Impacts	Substantial reductions in purchased electricity and/or fuel. Varies depending on type of technology and system size and application. Sizing systems to take buildings fully "off the grid" can be infeasible or extremely expensive.
<b>Typical Costs</b>	Significant capital costs, with low or no fuel costs for some technologies. Lifecycle cost varies depending on type of technology, size of installation and usage patterns.
Steps to Get Started	<ol> <li>(1) Evaluate potential sites for appropriate technologies</li> <li>(2) Seek technical experts for project development assistance</li> <li>(3) Determine final number, type and budgets for projects</li> <li>(4) Start procurement and installation process</li> </ol>
Further Resources and Assistance	<ul> <li>U.S. Department of Energy's Energy Efficiency and Conservation Block Grant Program web site. Available at:         <ul> <li>www.eecbg.energy.gov/solutioncenter/eligibleactivities/</li> </ul> </li> <li>U.S. Department of Energy's Electricity Delivery &amp; Energy Reliability:         <ul> <li>Distributed Energy Program. U.S. DOE web site. Available at:</li></ul></li></ul>